



## LOGISTICS PROCESSES

### MINIMIZING ENVIRONMENTAL IMPACT

#### Commitment: Reduce environmental impact of logistics<sup>8</sup>

ACTIONS	2014 RESULTS	TARGETS
CNH Industrial ▶ Definition of a standard set of environmental KPIs	▲ -4,927 tons of CO <sub>2</sub> emissions achieved at European level	▶ 2015: -5,200 tons overall reduction in CO <sub>2</sub> emissions worldwide
	➡ 192	
	INBOUND	
	■ -22 tons of cardboard achieved at European level	
	➡ 193	
	■ CO <sub>2</sub> emissions from air freight shipments monitored for Commercial Vehicles and Powertrain	
	➡ 192	
	■ CO <sub>2</sub> emissions monitoring process extended to Commercial Vehicles worldwide	
	➡ 192	
	■ CO <sub>2</sub> emissions targets set for all segments	
	➡ 192	
	INBOUND	INBOUND
	■ Cardboard monitoring process extended to all segments worldwide	▶ 2015: setting of cardboard targets for all segments worldwide
	➡ 193	

<sup>(7)</sup> Monitoring of current and future emission trading regulations in the countries of operation are ongoing activities, without associated targets.  
<sup>(8)</sup> Unless otherwise specified, the results and targets refer to inbound and outbound flows.



Key

- ▲ Target exceeded
- Target achieved or in line with plan
- ▣ Target partially achieved
- ▼ Target postponed
- ➡ See page

ACTIONS	2014 RESULTS	TARGETS
CNH Industrial	▶ Increase in low-emission transport	■ Upgraded ecological clause (at least 75% of fleet compliant to Euro IV or more stringent standards) incorporated in new contracts ➡ 193
Agricultural Equipment, Construction Equipment, and Commercial Vehicles	▶ Use of intermodal solutions <sup>9</sup>	▲ 5,120 tons of CO <sub>2</sub> emissions cut worldwide (including Europe) ➡ 194
Powertrain	INBOUND ▲ 2,521 tons of CO <sub>2</sub> emissions cut at European level ➡ 195	
Agricultural Equipment, Construction Equipment, and Commercial Vehicles	▶ Optimization of transport capacity <sup>10</sup>	▲ 5,647 tons of CO <sub>2</sub> emissions cut worldwide ➡ 195
Powertrain	INBOUND ▲ Approx. 22% of cost of shipping in Europe managed through the <i>Streamlined Delivery Project</i> (SDP) ➡ 195	INBOUND ▶ 2014: management of approx. 24% of cost of shipping in Europe through SDP for Powertrain
Agricultural Equipment and Construction Equipment	▶ Reduction in the use of packaging and protective materials	INBOUND ■ -0.94% vs. 2013 achieved in weight of cardboard and wood for container shipments from Europe to North America and Latin America ➡ 195
Commercial Vehicles	INBOUND ▲ 7.3 kg/m <sup>3</sup> of disposable wood packaging achieved for shipments from Italy to Latin America under the <i>World Material Flow</i> (WMF) program ➡ 195	INBOUND ▶ 2015: -0.5% vs. 2014 in disposable wood packaging for shipments from Italy to Latin America under the WMF program
Powertrain	INBOUND ▲ -47% vs. 2013 achieved in disposable wood packaging for shipments under the <i>World Material Flow</i> (WMF) program ➡ 195	

<sup>(9)</sup> New targets for this action are included in the overall CO<sub>2</sub> emissions reduction target at worldwide level.

<sup>(10)</sup> New targets for this action (for Agricultural Equipment, Construction Equipment, and Commercial Vehicles) are included in the overall CO<sub>2</sub> emissions reduction target at worldwide level.